

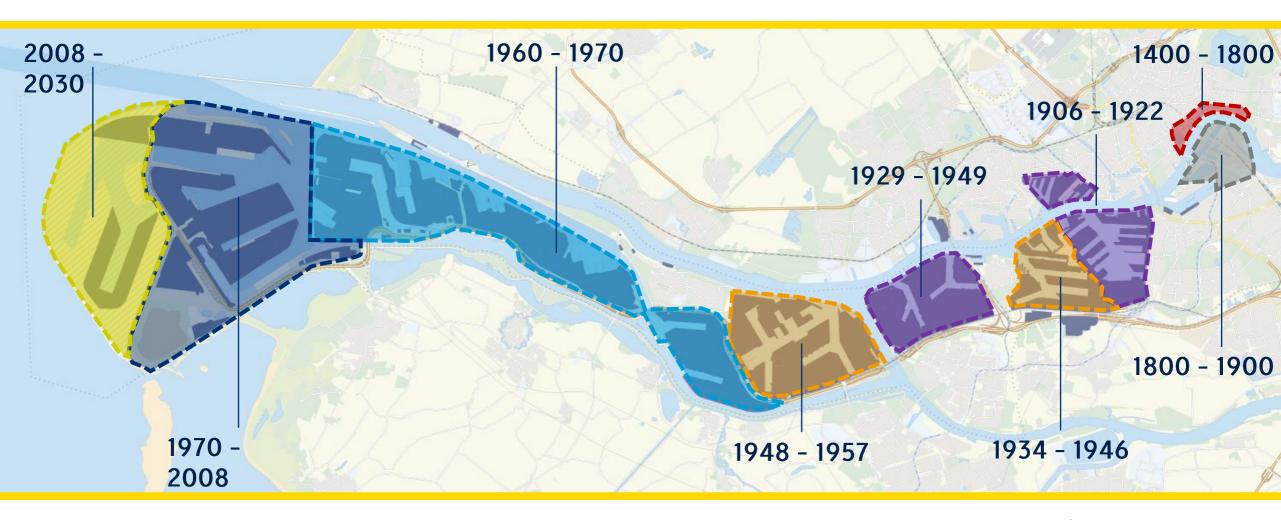
CARLINE BOREST

Strategy Consultant at Port of Rotterdam



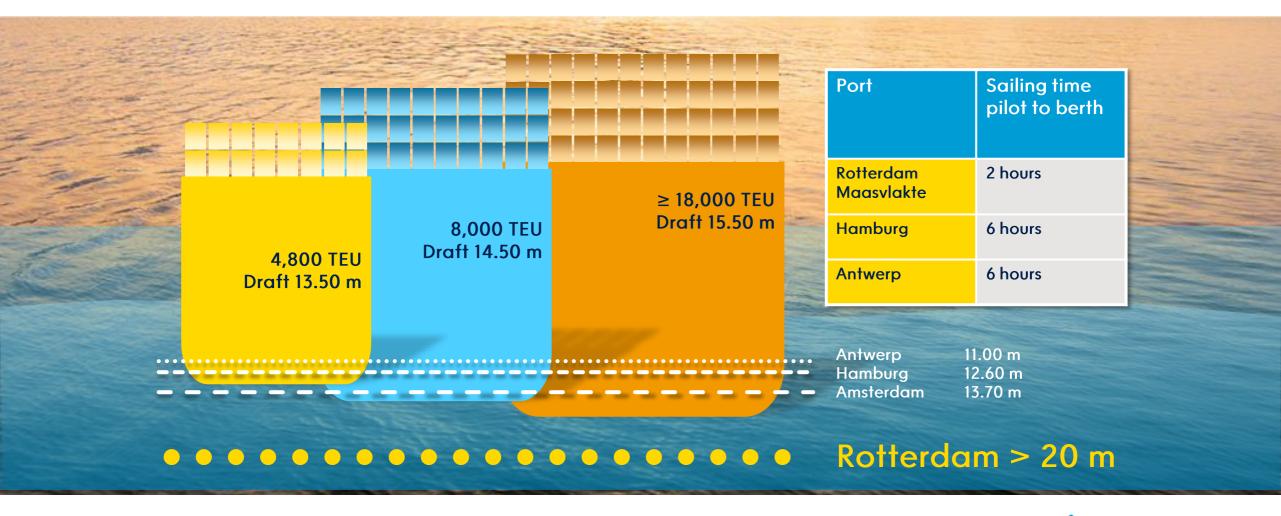
NORWAY GATEWAY TO EUROPE & GLOBAL CARGO HU RUSSIA SWEDEN DENMARK LATVIA THE NETHERLANDS ROTTERDAM LITHUANIA POLAND GERMANY UNITED KINGDOM 1000 1500 500 BELGIUM AUSTRIA SWITZERLAND FRANCE **30 MILLION CONSUMER WITHIN TWO HOURS** ITALY **160 MILLION CONSUMERS WITHIN EIGHT HOURS** SPAIN **500 MILLION** PORTUGAL **CONSUMERS WITHIN 24 HOURS** TUNISIA **ALGERIA** Port of **Rotterdam** MOROCCO

ROTTERDAM PORT AND INDUSTRIAL AREA

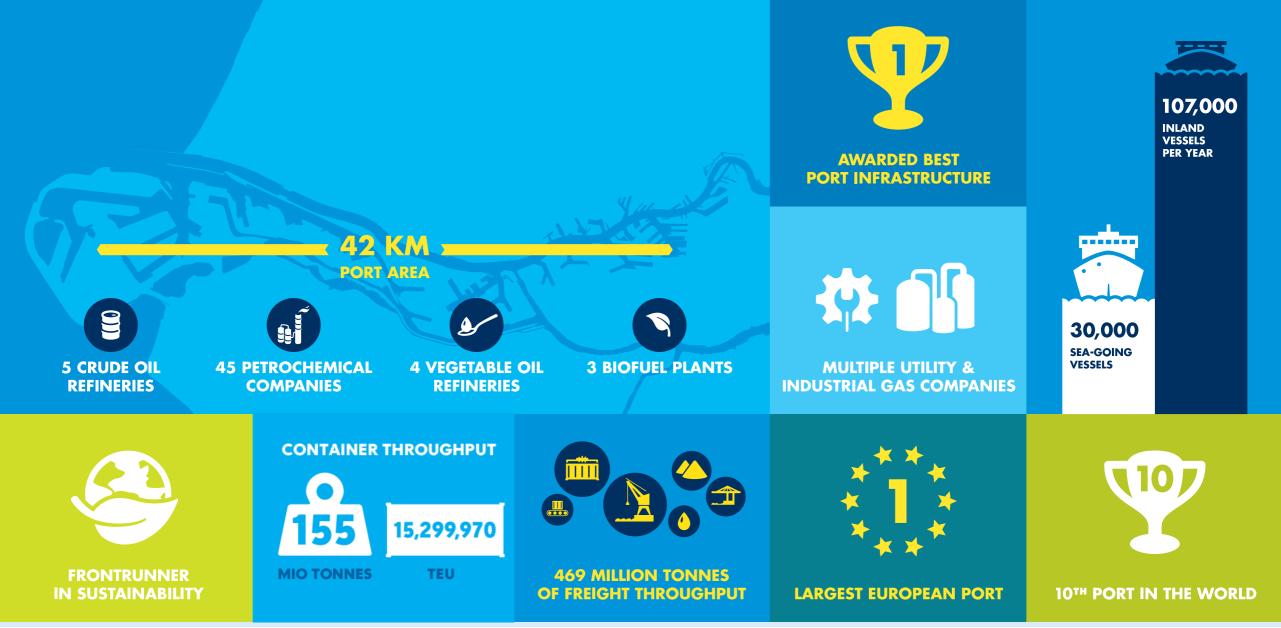




ACCESSIBILITY ROTTERDAM 24/7 WITHOUT LOCKS









THE BEST PORT

The port is no longer the world's largest, but it does aspire to be the best, the smartest and the most sustainable.





FUTURE SCENARIOS TOWARDS 2050

Port of Rotterdam has developed possible global scenarios to explore ways forward and prepare for uncertainties ahead in a rapidly changing world.



ENVIRONMENT & **SOCIETY**

TECHNOLOGY & SUPPLY CHAINS

EXTERNAL DRIVERS (VARIABLE)

Geopolitical stability

Government policy

Consumer behaviour

Global climate change measures

Circular economy

Corporate Social Responsibility

True cost of production

True cost of transport

GLOBAL SCENARIOS 2050



CONNECTED DEEP GREEN



REGIONAL WELL-BEING







THE SCENARIOS EVOLVE FROM TWO PRIMARY TWO FOUR SECONDARY PATHWAYS IN 2050



CONNECTED DEEP GREEN

Global cooperation

1,5 degrees Celcius

Broad prosperity



REGIONAL WELL-BEING

Resilience and defence
Efficiency
Financial prosperity





PROTECTIVE MARKETS





WAKE-UP CALL

Today Primary pathways 2022-2035

Secondary pathways 2035-2050



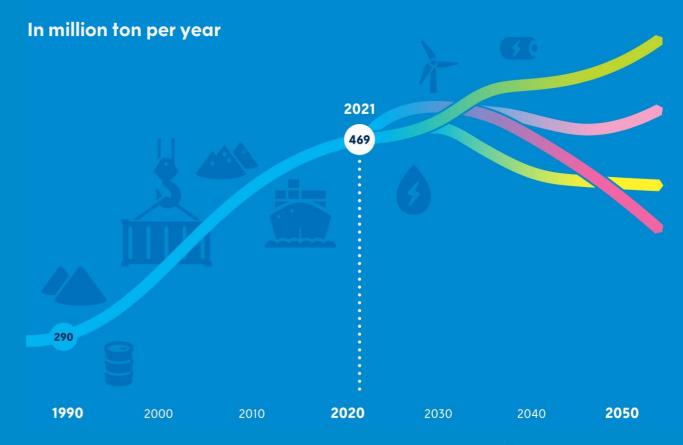


THE FOUR GLOBAL SCENARIOS EACH RESULT IN A DISTINCTIVE FORECAST OF THROUGHPUT DEVELOPMENT TOWARDS 2050





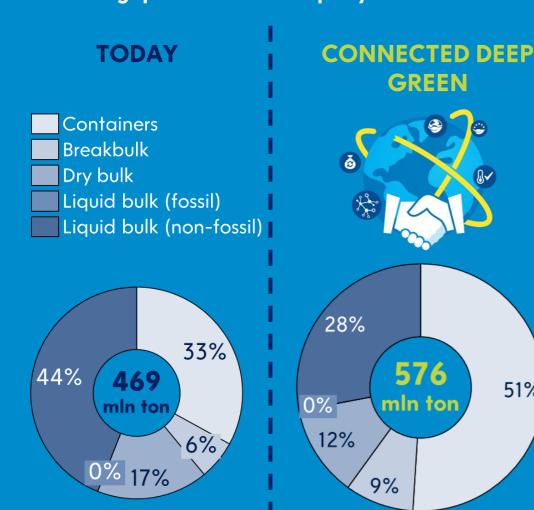
THROUGHPUT PORT OF ROTTERDAM TOWARDS 2050



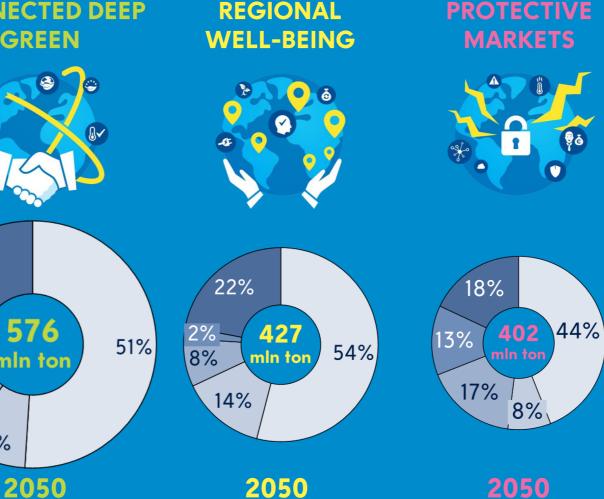


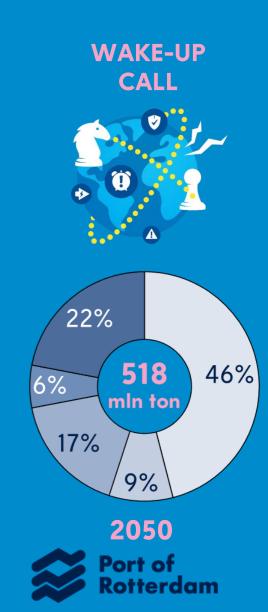
THE PORT AND INDUSTRIAL COMPLEX IN 2022 AND 2050

Throughput in million ton per year



2021





INVESTING IN A FUTURE-PROOF NETHERLANDS

Infrastructure is crucial for the transition.

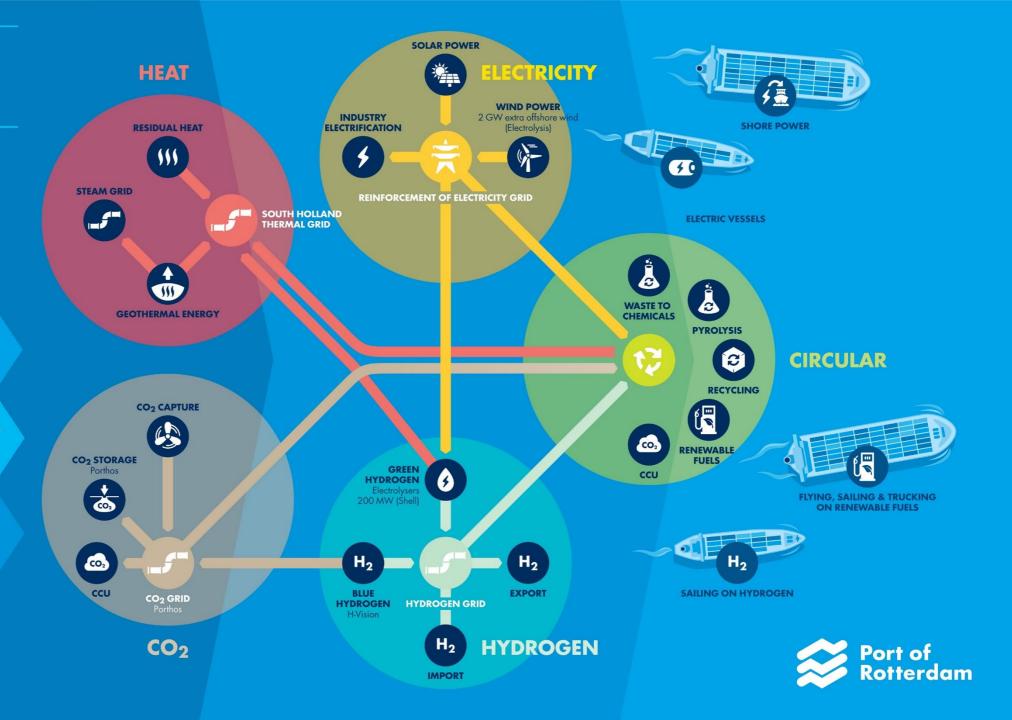
Public investments in infrastructure ($\in 1-1.5$ billion) lead to multiple private investments ($\in 4-5$ billion)

Current projects cause:

- 20-25% of the Dutch CO₂-reduction ambition (2030)
- · Improvement air quality

Strategy is in line with

- · Rotterdam Climate Agreement
- Dutch Climate Agreement
- EU Green Deal



SAFETY AND ENVIRONMENT

Sea level rise Climate Signal 2021

2100: +0,30m to +1,20m or towards +2m if Antarctic ice melting accelerates

Behind the dykes

Outside the flood defence system without protection

Outside the flood defence system with protection

Behind the dykes



Behind the dykes





Regularly recalibration of preferred strategy with partners Delta programme and our customers







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THANK YOU FOR YOUR ATTENTION

